



# **AGENDA**

**27<sup>th</sup> MEETING**

**PROGRAMME MANAGEMENT COMMITTEE**

**1545hrs/ September 15, 2015**

**LBSNAA, Mussoorie**

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**ITEM 1 – Confirmation of minutes of the 26<sup>th</sup> Meeting of the PMC held July 16, 2015**

1. Minutes of the last meeting held on July 16, 2015 are placed at **Annexure A** for confirmation.

## ITEM 2 – Discussion on Phase-V round 9, 2015

1. The Phase V course (Round 9) is proposed to be held from October 12 to November 6, 2015.
2. The eligibility of IAS officers will be from 1985 to 1987 batches whereas officers of 1988 batch will be taken subject to vacancy. Participation of residual officers of 1983 and 1984 batches are being considered on case-to-case basis. The Academy will cater for 100 officers to attend the course.
3. The general design of the course is as follows:
  - (i) **Week 1** – This will be in Delhi and comprise inputs on governance, executive accountability, political economy, economic development, public finance, Make in India, foreign policy, trade, environment, energy, etc
  - (ii) **Week 2** – Foreign Study Tour (in groups of 25 each to 4 destinations on selected themes)
  - (iii) **Week 3 & 4** – These would be at the Academy in Mussoorie and include
    - Reflections on the Foreign Study Tour and learnings for India
    - Role of State & Markets in Public Policy in the Indian context
    - Seminar on Inclusive Growth
    - Discussion on key challenges in social sector, especially education and health sectors and generic issues in design of social sector programmes
    - Policy issues and key challenges in urban sector
    - Challenges in national security
    - Regulation and regulatory reform
    - Strategic thinking in Government along with a module by Australian Productivity Commission
    - Seminar on the IAS
4. The current status of preparation for the Phase V course is as follows:
  - (i) A total of 139 eligible officers from 1983 to 1988 batches have registered online for the course. Based on confirmations from State Governments/ Gol received by the Academy, participation of freshly 102 registered officers along with 3 residual officers for the Foreign Study Tour and 4 residual officers for the domestic component has been confirmed. This is with a view to achieve a final number of 100 participants in the event of any last minute dropouts.
  - (ii) Hon’ble Prime Minister has consented to inaugurate the course in Delhi on October 12, 2015.

- (iii) The speakers for most sessions in the Delhi leg in Week 1 have been tied up.
- (iv) The four destinations of the Foreign Study Tour are as follows:
- a. *Australia* – on the theme Modernizing Government in partnership with Crawford School of Public Policy, Australian National University, Canberra.
  - b. *China* – on the theme Understanding China in partnership with Chinese Executive Leadership Academy Pudong, Shanghai with whom the Academy has a Memorandum of Understanding.
  - c. *South Africa* – on the theme Urbanization in BRICS countries in partnership with Indian Institute of Human Settlements, Bengaluru, with whom the Academy has a Memorandum of Understanding, and its partner African Centre for Cities, University of Cape Town.
  - d. *USA* – on the theme Homeland Security in partnership with Brookings Institution, Washington DC, which is an internationally-acclaimed think tank on strategic matters. This tie-up has been done under the aegis of the Indian Embassy in Washington DC.

It is proposed to send around 25 participants each to the above said four destinations. Academy has sought participants' preferences based on their specific areas of interest and has allocated officers on the basis of preference and seniority.

It is pertinent to inform the Committee that the Academy had also sought an offer from The London School of Economics & Political Science, UK on the theme of Regulation & Public Policy. Their offer was not found suitable being very expensive at over 100,000 USD for the five day programme.

- (v) As in the past rounds of different phases of the MCT Programme, the institutional charges will be paid to the partner institutions on nomination basis in line with the financial powers delegated to the Director.
- (vi) Arrangements for hotel accommodation and local transport will be made by the Indian missions for which the Director has written to the Ambassadors/ High Commissioners in the respective countries. Participants will travel, as per their entitlement, by business class for which bookings will be made through Balmer & Lawrie.
- (vii) The Academy has moved papers for obtaining Political Clearance of the visit from Ministry of External Affairs to enable participants to secure Official Passport and Visa.

The same is placed for the information and approval of the Committee.

### **ITEM 3 – Any other items(s) with the permission of the chair**

1. Any other issue/s may be taken up for discussion with the permission of the chair.

**MINUTES OF THE 26<sup>th</sup> MEETING OF THE PROGRAMME MANAGEMENT COMMITTEE OF MID CAREER TRAINING PROGRAMME HELD AT 3.45 PM ON JULY 16, 2015 AT LBSNAA, MUSSOORIE**

The following were present:

1. Sh. Rajeev Kapoor, Director LBSNAA – *in chair*
2. Sh. Anthony J C de Sa, Chief Secretary to Government of Madhya Pradesh
3. Sh. Tejveer Singh, Joint Director LBSNAA

Sh. GV Srinivas, Joint Secretary, Ministry of External Affairs and Sh. AN Narayanan, Deputy Secretary, Training Division (as representative of Joint Secretary Training) joined through video-conferencing but could not participate in the meeting's proceedings due to technical hitches in the audio.

After discussion, the following decisions were taken:

1. **Agenda Item No 1 – Confirmation of minutes of the 25<sup>th</sup> meeting of the PMC dated May 21, 2015 – Confirmed.**
2. **Agenda Item No 2 – Action Taken Report of 25<sup>th</sup> Meeting of PMC –** The Committee expressed satisfaction on the action taken on the items listed in the agenda.
3. **Agenda Item No 3 – Course Review of on-going round 9 of Phase III of MCT Programme –** The Course Coordinator Dr. Prem Singh apprised members present of the progress of the course, in terms of its design and delivery. The Director stated that the Academy had attempted to impart a greater focus on implementation aspects of service delivery during the course, keeping in view that most participants are officers working in the field as Collectors or Municipal Commissioners or as Heads of Departments. The members expressed general satisfaction with the feedback received from the participants. In the discussion that ensued, the following suggestions were received from members present:
  - a. CS, Madhya Pradesh suggested that since Phase III & IV courses of the MCT programme are being evaluated by the Academy in a structured manner, it may be useful that the evaluation of participants is shared with DoPT and State Governments.
  - b. CS, Madhya Pradesh also suggested that in case any good papers are being generated as part of the course work during the MCT Programme, these should be shared with the State Governments for dissemination.

4. **Agenda Item No 4 – Course Report of Phase IV, Round 10, 2015** – The Committee perused the end-of-course feedback report as well as the sessional feedback. It expressed its satisfaction with the successful outcome and the positive feedback received in the course.
  
5. **Agenda Item No 5 – Update of Phase V, Round 9, 2015** – The Committee took note of the general design proposed for the reduced duration of four weeks from five weeks in the past. It also took note of the possible destinations for the one-week Foreign Study Tour being planned in week 2 of the course, i.e.
  - a. Modernizing Government – Australia (in partnership with Crawford School of Public Policy, Australian National University, Canberra)
  - b. Understanding China – Shanghai (in partnership with CELAP with whom the Academy has a MoU)
  - c. Issues in Urbanization – South Africa or Brazil
  - d. Regulation & Public Policy – UK (in partnership with LSE)
  - e. Homeland Security – USA

The Director stated that out of these possible destinations, the Academy would seek to take participants for the Foreign Study Tour in groups of around 25 each to study a particular aspect of governance. He informed that the Government has approved the Academy proposal to discontinue the practice of taking the entire group of 100 to USA for classroom sessions in New York & Washington DC and had asked the Academy to take participants in smaller groups for focused visits, which have a healthy blend of classroom discussions and interactions with government practitioners. Upon return, participants would be asked to make presentations to foster discussion on the key learnings from the Foreign Study Tour. The Academy would also like to focus on key aspects in the policy design of social and urban sector programmes, as well as provide inputs on strategic thinking and their application for reform in government.

CS, Madhya Pradesh appreciated the idea of participants working in groups and suggested that, if feasible, key policy problems could be identified that may become the focus of discussion with participants upon their return.

6. **Agenda Item No 6 – Other item/s taken up for discussion** – No other item was taken up for discussion.

The meeting ended with a vote of thanks to the chair.